novobanco

SOCIAL DIVIDEND PERFORMANCE REPORT



novobanco ESG vision is built-in in its "Shaping the Future" strategy, and tracked by our Social Dividend commitments

Customer-centric Bank

Reflecting evolving customer expectations through distinctive value propositions

Leveraging digital and omnichannel approach as drivers of service and proximity



Support our clients transition and maximize positive impact on society and environment

















Simplifying the banking **experience**, through superior usage of technology and data

Improving internal processes to upgrade productivity and efficiency



Improve efficiency, enable own transition, ensure systems readiness for ESG



Developing people and culture

Attracting and developing a team of skilled and fulfilled professionals that actively live the bank's values

Developing a dynamic collaborative culture in an environment adapted to the new ways of working



Strengthen capabilities, inclusiveness, diversity and the **engagement** of our people



Developing sustainable performance

Delivering sustainable returns through disciplined risk, capital and funding management

Strengthening the integration of ESG across business to support sustainable growth and key stakeholders



Build a robust **ESG** governance & risk management framework













DECEMBER 2023

Our 2023 Social Dividend performance in each of novobanco's strategic pillars versus 2024 commitments

Customer-centricBank

€713M of Green investment vs €600M) 2021 ¹

63% of investment products with 60% ESG characteristics ²

3,8 in client NPS indicator vs

partners. to promote peoplewith disabilities emp. ⁴

Simple and efficient operations

-36% of tCO₂ emissions from -28% own operations vs 2020⁵

+11% of tonnes of paper -30% consumption vs 2021 6

76% of suppliers with
90% sustainability score 7

Developing people and culture

5,3% in gender pay gap 5,0% (i.e.: equal pay) ⁸

47% employees benefitting from 40% social well being program 9

57% in employ. engagement

65% level vs 2021 ¹⁰

+792 growth in hours of employ.

9.594 voluntary service vs 2021

-5% Employ. with psychosocial +3% risk assess. as healthy 12

Developing sustainable performance

27,3% of women in senior

30% leadership positions 13

94.403 ESG training hours to 96.861 employees

90.001) employees

€0M of financing to excluded €0M sectors 14



1. Origination of financing or own portfolio investments in companies whose main economic activity is eligible to the European Taxonomy and origination of financing or own portfolio investments where the use of funds by the borrower or the projects are directed to economic activities eligible to the European Taxonomy or are aimed at investments in energy transition or the transition of the company's business model towards green activities; 2. Investment Funds, Financial Insurance and Structured Products; 3. Net Promoter Score calculated for Individual Clients - BASEF; 4. Number of organisations with active partnerships with the Bank; 5. Scope 1 and 2 GHG emissions; 6. Reduction of the consumption of photocopy paper, resulting from the implementation of the Phygital program in the commercial network (started in 2019) and the dematerialization of processes in central services; 7. Suppliers with a continuous relationship with novobanco and annual turnover of over 10 thousand euros 8. Gender pay gap weighted by the representativeness of each Performance Function; 9. Percentage of employees who attended at least 2 program initiatives per year. Programme of initiatives to promote balance between personal and professional life, mental and physical health, healthy living, etc.; 10. Assessment of the level of employee engagement carried through the Pulse survey (average % of employee engagement); 11. Promotion of volunteering actions in strategic areas of social impact of the bank. Each employee can take 1 day leave per year for volunteer work; 12. Annual psychosocial risk assessment study of novobanco's employee base; 13. First line managers and Executive Board of Directors; 14. Economic sectors not financed by novobanco: Weapons, Prostitution, Pornography, Coal (mining and energy production) and Trade in wildlife and endangered species;

December 2023

As part of our 2023 dual materiality assessment update we reviewed our Social Dividend model, setting new leading KPI and targets

Customer-centric Bank

Green production¹

Target 2026 2.000 MEUR¹



ESG investment products⁵

Target 2026 60% of invest. products



Simple and efficient operations

Own emissions²

Target 2030 -50% vs 2021



Renewables share⁶

Target 2026 100%



Developing people and culture

Equal pay³

Target 2026 Below 5%



Employee engagement⁷

Target 2026 At least 65%



Developing sustainable performance

GHG emis. reduction targets⁴

Target 2030 100% Target by sector



Women in management⁸

Target 2026 At least 40%



^{1.} Loans and investments considered under novobanco green financing policy with a 650 MEUR target for 2024; 2. Scope 1 and 2 GHG emissions; 3. Equal pay gap calculated per function; 4. Achieving GHG emissions intensity targets for Power generation; Cement and CRE (Commercial Real Estate); 5. % of investment products (investment funds, financial insurances, structured notes or deposits) with ESG characteristics/ concerns – Art.8 and 9; 6. Net renewables share of 100% by 2026 (Azores, Madeira, Group facilities and branches with no direct contract need to be addressed); 7. Assessment of the level of employee engagement carried through the Pulse survey (average % of employee engagement); 8. Previously Sr Leadership

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É agora é o nosso tempo.